



# INNOVATING GEORGIA'S WORKFORCE PIPELINE

**CONFERENCE 2023** 

Labor Market Data Use Cases



# **Labor Market Data Use Cases**

# So you have learned about LMI or know where to go...

2022 Conference Session on LMI Sources

• Institute of Government, GOSA, Georgia Power

Webinars through Federal Agencies and vendors (Census, BLS, Lightcast, etc)

Self taught

Open Enrollment LMI – Spring 2023

SNEAK PEAK: Open Enrollment LMI – Spring 2024 (email Rebecca if interested)



# Using Data for Community & Economic Development

## **Marion Phillips**

Research Manager

Georgia Power Community & Economic Development



# Who We Are



Jennifer Zeller >

Strategic Solutions Manager



Marion Phillips >

Research Manager



Mike Mainzer >

**Data Scientist** 



Shani Johnson >

Research Analys



Chelsea Tucker >

Customer Relationship Management Administrator

## **Types of Data We Have Available**



# Workforce Analytics

Workforce Projections for Industries and Occupations
Wage Analysis
Skills Transferability
Pipeline of Talent
Community or Site-Specific
Workforce One Pagers
Industry-Specific Research &
In-Depth Reports
Economic Impact Analysis



## Business Data

Top Employers by
Employment
Employers by Industry
International
Companies



## **Demographics**

Population Income Projections Tapestry Segments



## **Retail Analysis**

Retail Leakage Reports
Gap Analysis
Traffic Counts
Void Analysis
Spending Patterns



## **Visualization**

Custom PowerPoint
Presentations for
Prospect Visits
Custom Maps – PDF
& Web-Based
Infographics
Interactive
Dashboards
ESRI StoryMap

## **Self Service Tools**



#### **Target Industries**

Explore the state's target industries and associated workforce in your area



**International Companies Profile** 

View companies with an international headquarters



**City Comparison** 

Choose metropolitan areas to compare across a variety of data points



**Labor Force Report** 

Capture trends in your community's labor force

# I have my data (yay!) so now what?

Use data to tell your story.



## **Data Use Cases**

- Understanding Your Strengths & Challenges
- Your Website
- Strategic Planning
- Economic Development Projects (RFIs)
- CCA Program Alignment
- Promotion/Marketing



# **Questions to Consider**

Who's your audience?

What **problem** are you trying to solve, and how can data help?

What **questions** are you trying to answer, and what data do you need?

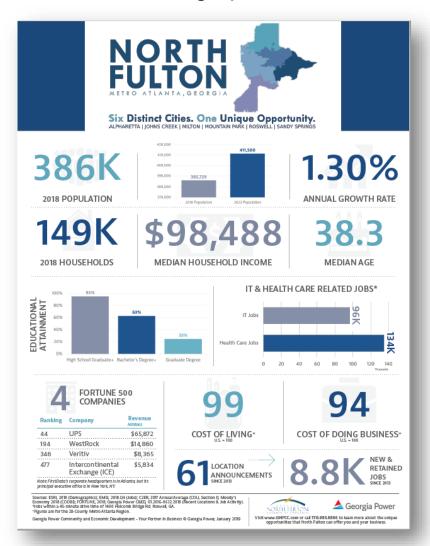
What do you want your audience to leave **knowing** about your organization or your community?

How do you want to display it?

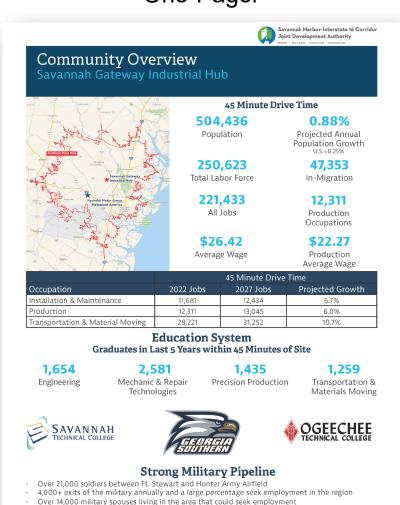
- Digital or Printable?
- Static or Interactive?
- Does someone need to explain it, or can it stand alone?
- Does it need to include a map?
- How much time do I have?
- Do I have the resources I need?

# **Static & Eye-Catching**

### Infographic



## One-Pager



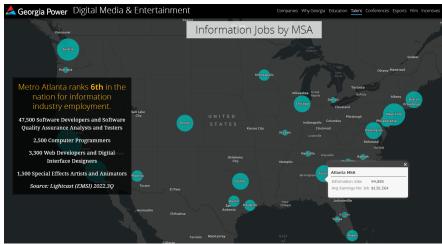
Sources: Bureau of Labor Statistics, August 2022; Lightcast (EMSI) 2022.3Q; ESRI

📤 Georgia Power

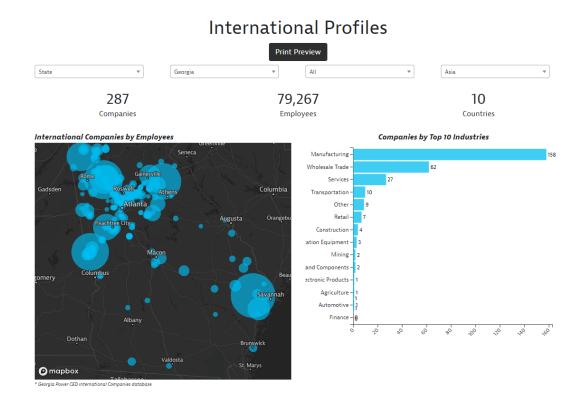
## Interactive & Multifaceted

## ESRI StoryMap





## Dashboard (Tableau or PowerBI)



# Thank you!

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selectgeorgia.com
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# Using Data to Drive your Workforce Strategy

Rebecca Hunt

Public Service Faculty – Workforce Development

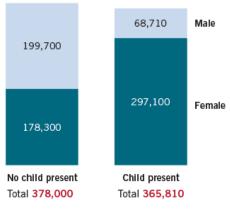
# Two Data Use Cases in Workforce Development

- Expanding existing labor force
  - Upskilling existing employees
  - Disconnected individuals or those with barriers
- Educational Program Development
  - CTAE Local Pathway
  - USG New Program

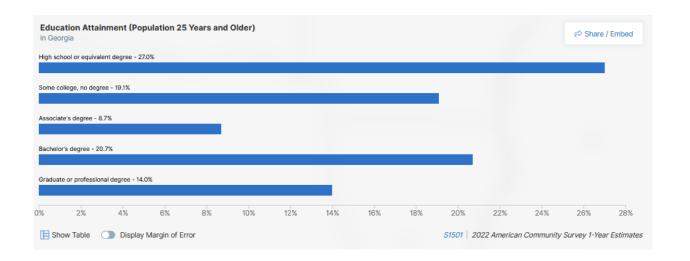


# **Existing Labor Force**

- Current educational attainment
  - Upskilling
- Increasing labor force participation
  - Programs to address barriers







# **Educational Program Development**

- CTAE Local Pathway
  - Heavy Equipment Operations Toombs County
- USG New Program
  - ASN at Georgia Southwestern

Georgia Southwestern to address nursing shortage with new nursing program

Published 3:42 pm Tuesday, December 7, 2021



#### McLendon Enterprises Inc

August 27, 2021 · 🚱

Starting this semester Toombs County High School will be offering a new CTAE (Career, Technical, and Agricultural Education) pathway in heavy equipment operating. This program will help students get more acquainted with heavy equipment and allow them to be more of an asset after High School in farming, construction, logging, and even factory work.

This will be the first program of its kind in the state of Georgia and only the third in the nation! This truly is a once in a li... See more

> The new Heavy Equipment Operator (HEO) Simulator Training Program has created a brand-new construction pathway for Georgia high schools. Each Career Technical & Agricultural Education (CTAE) pathway consists of the following three classes:

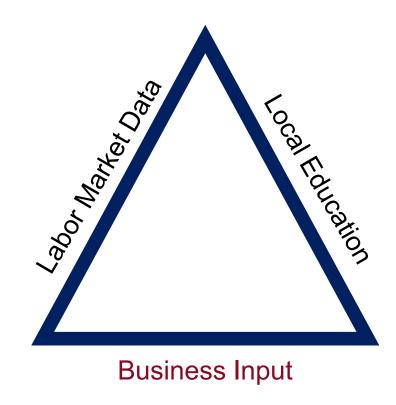
- 1. Industry Fundamentals & Occupational Safety (NCCER Industry Credential)
- 2. Intro to Heavy Equipment: Excavator (Cat® Simulators, SimScholars™ Curriculum & Industry Partner Credentials)
- 3. Heavy Equipment 1: Bulldozer (Cat Simulators, SimScholars™ & Industry Partner Credentials)





## Where traditional LMI falls short

- Timeliness
- Wages
- Contract workers
- Skills and credentials
- Very small populations or areas



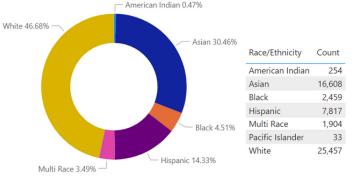
# November 15, 2023



Labor Market Data Uses in K

-12 Education





7.2%
15.3%

Students with Disabilities 14.8%

Note: The subgroup data seen here represents the most recent count (Spring 2023). Updated subgroup data will be available in the Spring after FTE sign-off.

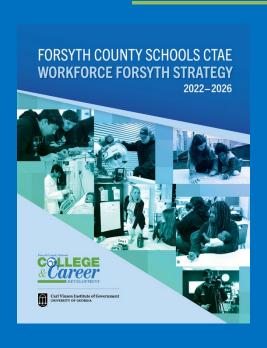
- 54,532 students
- 5th largest school district in GA
- Enrollment has increased by 44% in the last decade
- 23 elementary schools
- 11 middle schools
- 7 high schools
- 1 college & career academy
- Largest employer in the county
  - 8,000+ employees and subs
- 5/5 star financial efficiency rating
- Largest Industries
  - o Retail, Healthcare, Manufacturing, Food Services





# Workforce Forsyth Strategy

Priorities 2022 -2026



- Priority Area 1 In Demand Jobs
- Priority Area 2 Continuous Quality Improvement
- Priority Area 3 Grow and Enhance CTAE Partnerships
- Priority Area 4 Outreach and Marketing

#CTAEDelivers

# **PERKINS V STATE PLAN**

Career Pathways. College and Career Ready. Credentials of Value. Solid Foundation

CLNA required components



Student indicator performance, including disaggregated by special and sub populations



Size, Scope, and Quality for all CTAE programs



Labor market alignment for all CTAE programs



**Career Counseling and Guidance** 



Recruitment, Retention & Professional learning



**Equity and Access** 



Labor Market Alignment in Education



Alignment of Pathway Offerings & Stakeholder Involvement with CLNA

Work-Based Learning Opportunities for Educators





Importance of Hiring & Credentialing of Teachers and Students - Professional Certifications

**Professional Development** for K-12 Educators







## We Began Discussions

## with Local Employers

## Around:

What industry sectors are projected to grow the most in our local area?

What are the emerging jobs for which we should be preparing students?

What skills will students need in the future?

What one thing could we change about our school system that would increase your capacity to generate revenue?



# COLLEGE Career Find Your Passion! High School Career Pathway Options



Aerospace/Flight Operations Computer Science Cybersecurity Drone/Unmanned Aircraft Systems Financial Technology (FinTech) Fire and Emergency Services/ **Emergency Medical Responder** 

> Game Design Graphic Design Healthcare/Clinical Lab Healthcare/Emergency Medical Responder Healthcare/Emergency Medical Technician Hospitality, Recreation, & Tourism International Business Law Enforcement/ Forensic Science

> > Legal Services/

Application of Law Mechatronics

Teaching as a Profession



Artificial Intelligence Cloud Computing Companion Animal Systems Computer Science Culinary Arts **Engineering & Technology** Entrepreneurship **Fashion Marketing Financial Services** Marketing & Management Sports & Entertainment Marketing Teaching as a Profession Veterinary Science



A/V Technology & Film Architecture/Drafting & Design Computer Science Construction/Carpentry **Culinary Arts** Early Childhood Education **Engineering & Technology** Entrepreneurship Interiors, Fashion, & Textiles Heavy Equipment Operations Marketing & Management Teaching as a Profession



A/V Technology & Film **Automotive Technology** Cloud Computing Computer Science Cosmetology Engineering & Technology Film Production Healthcare/Biotechnology Marketing & Management Marketing Communications & Promotions **Nutrition & Food Science** Sports & Entertainment Marketing Teaching as a Profession **Veterinary Science** Workforce Ready



A/V Technology & Film **Business Accounting** Cloud Computing Computer Science **Culinary Arts Engineering & Technology** Financial Services Healthcare/Biotechnology Healthcare/Phlebotomy Healthcare/Sports Medicine Marketing Communication & Promotions Marketing & Management Nutrition & Food Science Sports & Entertainment Marketing Teaching as a Profession



A/V Technology & Film Computer Science **Engineering & Technology** Healthcare/ Public Health Healthcare/ Sports Medicine **JROTC Marines** Marketing Communications & Promotions Marketing & Management **Nutrition & Food Science** Teaching as a Profession **Veterinary Science** Web Development



Advanced Accounting A/V Technology & Film Computer Science **Culinary Arts Engineering & Technology** Entrepreneurship Fashion Marketing Healthcare/Biotechnology **Human Resources** Management Landscape Management Systems Marketing Communications & Promotions Marketing & Management Programming Sports & Entertainment Marketing Teaching as a Profession



A/V Technology & Film Computer Science Cosmetology **Culinary Arts Engineering & Technology Fashion Marketing** Healthcare/ Allied Health and Medicine Junior Achievement 3DE Leadership Academy Marketing & Management **Nutrition & Food Science** Sports & Entertainment Marketing Teaching as a Profession Web Development



**Business Accounting** Computer Science Game Design Financial Services

Marketing & Management Sports & Entertainment Web Development

All students enrolled in career and technical education have the opportunity to apply for Internship Forsyth (work-based learning) or Mentorship Forsyth (job shadowing) within their pathway. Visit www.forsyth.k12.ga.us/ctae for more information or contact a Career Development Coordinator.



# Perkins Overarching Need #1



Stronger career guidance efforts and stakeholder education are needed to ensure CTAE opportunities are intentional, aligned, and focused on ensuring successful student transition. There is a need for K-12 pathway alignment as the district grows, as well as counselor training and understanding on current industry trends and local industry needs.

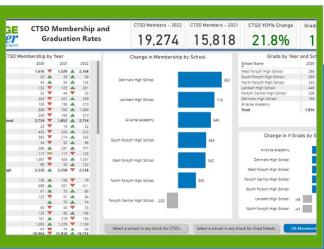
Goal: By the end of the 2023-24 school year, the district will implement a career guidance framework that will include suggested career-exploration activities for all grade levels, stronger involvement in K-12 pathway vertical alignment, develop career guidance resources for students, and provide education for counselors, parents/guardians, and students about the changing composition of the workforce.

#### **Action Steps:**

- Implement CTAE District Guidance Committee (focus on Employability Skills/Standard 1)
- Develop Teacher Training/Resource Guidance (Career Trees and K12 CTAE Awareness)
- Develop Career Exploration Instructional Materials K-12; Lead Vertical K-12 Pathway Alignment Conversations
- Facilitate Parent, Teacher, and Counselor Professional Development Around the Changing Composition of the Workforce
- Establish College & Career Centers on high school campuses for students seeking career guidance and assistance with careerrelated research.
- Host Trade Talks event withbusiness and industry that focuses on in-demand, high-wage industries focusing on skilled trades.



# Perkins Overarching Need #2



The district must continue to focus efforts around CTAE program quality, which includes teacher recruitment, retention, and pofessional development. This also includes increased strategies around ensuring CTAE programs are meeting expectations of business and industry in our economic evelopment region. CTAE recruitment and retention were identified as issues with teachers and students throughout the CLNA process. There are ongoing concerns with recruiting qualified CTAE teachers who have industry-experience, reflect the diversity of our school system, and are willing to stay up to date withpathway and CTSO professional development requirements. In addition, teacher resources, labs, and equipment must be reflective of industry standards to ensire student pathway recruitment, pathway retention, CTSO membership involvement, and work-based learning participation. This factors into all Perkins indicator outcomes which was a concern for some Perkins subgroups over the past two years.

Goal: By the end of the 2023-24 school year, the district will implement a CTAE Excellence Review process at 75% of our high schools that will effectively monitor program quality that includes teacher recruitment, retention, professional development and other areas such as resources, labs, and equipment must be reflective of industry standards. This process must also evaluate student pathway enrollment, pathway completion, workbased learning, and CTSO membership tracked by special population sub-groups.

#### **Action Steps:**

- Retention/Recruitment Data Collection System to Monitor Indicator Data
- Develop Review Process for Indicator Data
- Lead CTAE Excellence Reviews
- Increase Teacher Professional Development Attendance to support best practices, business/industry knowledge, and CTSO involvement.
- Partner with Human Resources and Forsyth County Chamber's Director of Workforce Development to recruit industry professionalsinto teaching.



# Perkins Overarching Need





Due to impacts of Covid-19 and a decline in consistent participation, the district needs to strengthen the CTAE Career Development Partner program in order to increase participation in advisory councils, classroom experiences, industry field trips, workbased learning opportunities, mock interviews, teacher externships, and other CTAE-related partnership opportunities.

Goal: By the 2023-24 school year, the district will grow partnership participation by 5% in all pathway areas, fully implement a Care Development Partner engagement platform to monitor community participation, define a partnership structure with the Forsyth County Chambe, and have at least 25% of teachers participating in industry tours and external experiences.

#### **Action Steps:**

- Host Annual CTAE Stakeholder Summit
- Develop a Career Development Partner System (Salesforce)
- Update/Maintain Equipment and Software Needs for Pathways; Add New Pathways in Areas Considered HighSkill, High-Wage, and In-Demand Occupations

# Professional Development for Educators



Understanding of the Community
History of Forsyth County
Local Economic Landscape





Data Resources Training for Educators: O\*Net, Jobs EQ, Bureau of Labor Statistics





Develop Student Activities and
Implement Local, Industry -Based
Case Studies





Industry-Based Experiences for Teachers





# Professional Development - Industry Trends, Labor Market and Graduate Outcomes

#### CTAE Delivers (Cluster reports)

- For your cluster (or cluster of interest), what level of education do the majority of jobs require?
- For the same cluster, are there any occupations that appear on both the top 10 in-demand and high-wage list? If so, what are they? If not, what jobs in the high-demand list also have relatively high wages?

#### Georgia Degrees Pay (GA Earnings after Graduation)

 Explore some majors that may align with a cluster of interest and see which have the most growth potential in salary (may start low 1 year after graduation but shows significant increase in 5/10 year)

#### GOSA High School Graduate Outcomes

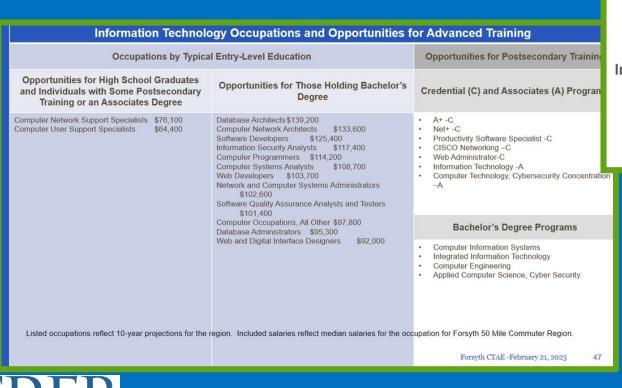
- For class of 2017 in Forsyth County Schools (or a particular high school of interest), what percentage of students enroll in post-secondary education the first year after graduation? Go straight to work?
- For class of 2017 in Forsyth County Schools (or a particular high school of interest), what percentage complete a credential after 5 years? And what is the most common type of credential?

#### Georgia Power Target Industries/ Labor Market

- Of the listed target industries, which has the most jobs in Forsyth County? Who are the largest employers?
- Any there any surprising data points in the Forsyth County Labor Market Profile?



# Professional Development - Industry Trends, Labor Market and Graduate Outcomes



Southern Regional Education Board



#### INFORMATION TECHNOLOGY

Pathway Name	Course 1	Course 2	Course 3	Acceleration Opportunities
3. CYBERSECURITY PATHWAY	Introduction to Hardware Technology	Introduction of Cybersecurity	Advanced Cybersecurity	
Partnerships	IBM UNG – Bryson Payne, Lindsey Linsky Rubrik Data Sec – Carl Norwich Siemens Automation Direct National Cyber Scholarship Edn	IBM UNG – Bryson Payne, Lindsey Linsky Aruba Networks – Jim Vaught Rubrik Data Sec – Carl Norwich Siemens Automation Direct National Cyber Scholarship Fdn	IBM UNG – Bryson Payne, Lindsey Linsky Aruba Networks – Jim Vaught Rubrik Data Sec – Carl Norwich Siemens Automation Direct National Cyber Scholarship Edn	Guest Speakers Hardware Donations Cybersecurity Internships SANS Certification Scholarships
4. GAME DESIGN PATHWAY	Introduction to Software Technology	Computer Science Principles or AP Computer Science Principles	Gaming Design: Animation and Simulation	
Partnerships	Cox Communications Dragon Army	Motion Recruitment Tripwire	Hi-Rez Studios Thrust Interactive Scientific Games	

# Educator Partnership

# Assessment



#### CTAE PARTNERSHIP ASSESSMENT



#### **ONBOARDING AND PLACEMENT**

- We have researched potential partners.
- ☐ We have defined a process for recruiting potential partners and working leads.
- We have developed partnership characteristics.
- We have tools to recruit new partners (e.g. brochures, PowerPoint, videos, talking points).
- We have conducted a needs assessment to determine how partnerships would specifically benefit the model.
- We have community leaders ready to be advocates in the community.
- Partnership recruitment efforts include diverse organizations, government, non-profits, civic organizations, and other high-level decision makers.
- ☐ We have developed a list of partner engagement opportunities.
- All partners have identified a primary and secondary employee to lead the partnership effort.

#### **ENGAGE**

- We have a plan to engage partners within 30 days of being on-boarded.
- We have developed a partnership planning tool.

#### MANAGE

- ☐ We have designated a school person / role to own all partnership conversations and plans.
- ☐ We have developed a communication plan to inform all partners.
- We have identified a partner to chair each program advisory board.
- Partners understand the alignment of activities and student success outcomes.
- Partners are providing real-world experiences for students.

#### **MEASURE**

- ☐ We have a tool to measure the time, talent, and in-kind donations from partners.
- We have a process and tool to measure the strength of the partnership.
- Data is shared with all stakeholders (e.g. value of community investment, number of experiential learning activities, etc.).
- Partners are involved in an ongoing evaluation process.
- Partner surveys are important in the evaluation and assessment process.

#### **CELEBRATE**

- ☐ We celebrate partnerships with annual recognition (i.e. event, press release, etc.).
- We have a process to communicate and recognize daily partnership work and share inspiring stories.



**EDUCATION** 



BUSINESS, INDUSTRY & COMMUNITY



PARENT OR STUDENT



COMMUNITY AGENCIES

# **Industry Tours**

# for Educators





# Forsyth Central HS Project Next

August 1, 2017 (8:30 AM – 3 PM

	<b>3</b> , (					
	Bus #1 (# of Teachers: 25)					
8:30 AM	Bus Pickup at Forsyth Central HS Main Entrance					
9:00 AM	Tour #1: Forsyth County 911 Command Center (3520 Settingdown Road – Cumming)					
10:00 AM	Tour #2: Northside Hospital Forsyth (1200 Northside Forsyth Drive – Cumming)					
11:00 AM	Tour #3: Hansgrohe (1490 Bluegrass Lakes Parkway – Alpharetta)					
12 PM – 1:30 PM	Lunch at City of Cumming Park and Recreation Center					
12 1 101 - 1.30 1 101	Panel (moderated by Georgia Power – Lauren Lambiase)					
2:00 PM	Tour #4: Scientific Games (1500 Bluegrass Lakes Parkway - Alpharetta)					
2:45 PM	Depart for Forsyth Central HS					
	Bus #2 (# of Teachers: 25)					
8:30 AM	Bus Pickup at Forsyth Central HS Main Entrance					
9:00 AM	Tour #1: Northside Hospital Forsyth (1200 Northside Forsyth Drive – Cumming)					
10:00 AM	Tour #2: S & S Technical (1900 Grasslands Parkway – Alpharetta)					
11:00 AM	Tour #3: Convergent Media (190 Bluegrass Valley Parkway - Alpharetta)					
12 PM – 1:30 PM	Lunch at City of Cumming Park and Recreation Center					
12 1 111 1.55 1 111	Panel (moderated by Georgia Power – Lauren Lambiase)					
2:00 PM	Tour #4: Forsyth County 911 Command Center (3520 Settingdown Road – Cumming)					
2:45 PM	Depart for Forsyth Central HS					
	Bus #3 (# of Teachers: 25)					
8:30 AM	Bus Pickup at Forsyth Central HS Main Entrance					
9:00 AM	Tour #1: Lou Sobh Honda (1105 Buford Road – Cumming)					
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2:45 PM	Depart for Forsyth Central HS					
	Bus #5 (# of Teachers: 25)					
8:30 AM	Bus Pickup at Forsyth Central HS Main Entrance					
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# FORSYTH COUNTY SCHOOLS CAREER, TECHNICAL, AND AGRICULTURAL EDUCATION A Guide for Business and Industry Involvement

Forsyth County Schools is committed to building a strong base of business, industry, and community support that can help provide career development opportunities for our students! By becoming a Career Development Partner, you allow students to go beyond the classroom and into the community to consider different career fields, learn basic workplace behavior, and develop specific skills within an industry. Through these experiences, students can apply what they are learning in the classroom as they prepare to transition into post-secondary education and training.

#### **Community Partnership Opportunities:**

- Advisory Council
- · Curriculum Development
- · Teacher Externships
- Facilities/Equipment
- College & Career Fair Participation
- Mock Interviews
- CareerTransitions for Students with Special Needs and/or At-Risk Students

- CTSO Support
- Mentorship
- · Classroom Speaker
- Internship/Mentorship Placement
- Competitive Event Judging
- Awards/Recognition Support



# FORSYTH COUNTY SCHOOLS CAREER, TECHNICAL, AND AGRICULTURAL EDUCATION

A Guide for Business and Industry Involvement







Industry &
Education
Working
Together



Career Exploration & Pathway Discovery for 8th graders





College & Career
Development Stakeholder
Summit

Educators, Business, & Industry





Mock Interviews
Pathway Completers & Student Interns





Industry & Education
Working
Together



K-12 Vertical Alignment & Educators Understanding Economic Development















Developing Success
Stories of
CTAE Graduates in
Business & Industry





# Stakeholder, SUMMIT October 20, 2023 • 8:30 AM - 10:30 AM Denmark High School 645 Mullinax Road Alpharetta, GA 30004



We are inviting local business and industry, parents, and other community stakeholders to learn more about our current focus on workforce development efforts and how local professionals can share their expertise with our programs!

#### PRIORITIES FOR 2023-2026:

Priority Area / In Demand Jobs

Priority Area 2
Continuous Quality Improvement

Priority Area 3 Grow and Enhance CTAE Partnerships

Phiority Area 4
Outreach and Marketing



#### Learn More About:

- · CTAE State of the Program
- Workforce Forsyth Workforce Development Strategy
- · Understanding Forsyth County Industry and Pathway Alignment to the Labor Market
- Current Federal Indicator Performance
- · Overview of Career Pathway Programs
- of Study · Teacher Externships and Other Professional
- **Development Needs**
- CTAE Teacher Recruitment and Retention
- · Volunteer Opportunities Advisory Boards, Mock Interviews, Internship, CTSOs, Guest Speaking, & CTAE Excellence Reviews
- · Advisory Board Planning Time by Pathway Area

vlowe@forsyth.k12.ga.us or bcannizzaro@forsyth.k12.ga.us. 770-887-2461 • forsyth.k12.ga.us/ctae



Demand Jobs ntinuous Quality Improvement row and Enhance CTAE Partnerships outreach and Marketing

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Career Centers on high school campuses for students seeking career tance with career-related research

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TAE Excellence Reviews

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#### Action Steps:

- · Host Annual CTAE Stakeholder Summit
- Develop a Career Development Partner System (Salesforce)
- · Update/Maintain Equipment and Software Needs for Pathways; Add New Pathways



#### **Teacher Meet and Greet Session Locations**

PATHWAY	LOCATION
A/V Technology & Film	1493
Agriculture	1510
Architecture & Construction	1533
Automotive	1493
Business/Finance/[T	1496
Cosmetology	1493
Culinary Arts & Nutrition and Food Science	1505
Early Childhood & Teaching as a Profession	1503
Energy/Engineering/Mechatronics	1531
Flight Operations & Drone Technology	1515
Graphic Design	1515
Healthcare	1490
Interior Design	1533
Law, Public Safety, Corrections, & Security	1515
Marketing/Hospitality & Tourism	1029

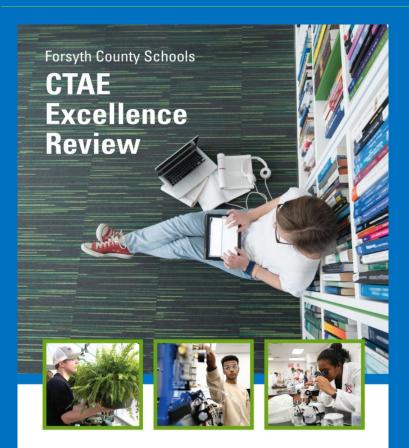






# CTAE Excellence

# Reviews







# Forsyth County Schools CTAE Excellence Review TEAM REPORT



## Alliance Academy for Innovation *MARCH* 23, 2022

The purpose of Forsyth County's Career, Technical and Agricultural Education (CTAE) Excellence Review is to provide a review of practices and provide feedback on career and technical education programs in Forsyth County. This process should help teachers, administrators, and leaders better understand the current state of CTAE programs in Forsyth County and areas of improvements. The results of this process should identify excellent practices currently in place and provide recommendations for program improvement, as well as identify specific recommendations that will advance student achievement in career and technical education. This summary report should help the district in achieve long-term and short-term goal that tie into its local workforce plan, Workforce Forsyth. This endeavor supports how Forsyth County career and technical education programs align with regional workforce needs, produces high school graduates ready for post-secondary experiences, supports student achievement, and engages students in CTAE classrooms and labs.

#### Benefits of the CTAE Excellence Review

 Ensures students in Forsyth County are completing career pathways, becoming college and career ready, earning credentials of value, and developing a solid foundation for career fields through pathways.



Internal CTAE Continuous Improvement Self-Study

COLLEGE & Career







Flyer or Letter Showing Parents Invited and Pictures of Involvement

# Questions?



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# Discussion

